

# 2014 – 2018 UMMC STRATEGIC PLAN

## DELIVERING HIGH-VALUE HEALTH CARE

**2018 VISION:** UMMC will be known for providing high-value and compassionate care, improving health in Maryland and beyond, educating future health care leaders and discovering innovative ways to advance medicine worldwide.

### 10 Key Strategies



Safety  
& Quality

#### PATIENT SAFETY & QUALITY

##### 1 Value of Care:

Achieve top-quartile performance on publicly available quality and patient safety measures

##### 2 Population Health:

Coordinate transitions of care and reduce cost of care for patients with chronic or complex disease



People

#### HIGHLY ENGAGED PEOPLE

##### 3 Culture of Excellence:

Achieve 90% satisfaction through key indicator question(s) on the employee opinion surveys

##### 4 Enhanced Learning & Discovery:

Increase depth of training in cross-functional working and team-based care, medical informatics and diversity



Service

#### EXCEPTIONAL SERVICE

##### 5 Patient Access/Expansion:

Achieve overall outpatient satisfaction at the 50th percentile in peer group

##### 6 Alignment with Care Providers:

Increase patient care team and physician (faculty and community) alignment to drive quality objectives



Innovation

#### STRATEGIC INNOVATION

##### 7 Clinical Focus:

Utilize the strength of both campuses to provide appropriate care at the right location, with a goal of delivering the most effective and cost efficient care for each patient

##### 8 Strategic Ambulatory Growth:

Achieve access to care for new patient consults within 10 days 90% of the time

##### 9 System Clinical Networks:

Advance patient care in four (4) new UMMS clinical program networks



Stewardship

#### STEWARDSHIP & COMMUNITY ENGAGEMENT

##### 10 Margin Growth:

Improve efficiency, and achieve net operating margin of 2% by FY2015 and 3% by FY2016 to support our continued mission of providing top-quality patient care